

# Innovations

## Significance of Advanced Transportation Management Systems in the Distribution of Pharmaceutical Products

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**Abstract:** The pharmaceutical industry significantly contributes to the economic development of a nation. This study addressed the potential impacts of modern transportation management systems (TMS) on the optimization of pharmaceutical delivery, and the positives and confrontations associated with the adoption of such TMS for pharmaceutical delivery in Nigeria. This study elucidates the impacts of advanced TMS in optimizing the distribution process, overcoming confrontations, and maximizing positives for stakeholders. A narrative review approach was used, whereby data were collected from reputable academic publications, industry reports, and regulatory papers. The selection criteria were established by considering variables such as relevance, timeliness, and trustworthiness. Advanced TMS enhances route optimization, helps in monitoring real-time operations, automates documentation procedures, and enables communication with relevant parties involved. These solutions have resulted in financial savings, reduced transport durations, and enhanced product excellence. Despite the fact that the implementation of TMS offers evident benefits; there are persistent hurdles related to technology integration, training, and initial investment expenses. The advantages such as enhanced financial gains and heightened client contentment, surpasses early obstacles. Advanced TMS has emerged as a catalyst for significant changes in the pharmaceutical distribution industry in Nigeria. These systems provide innovative solutions to longstanding obstacles, therefore facilitating a more streamlined and environmentally conscious trading partnership. The stakeholders including producers, e-logistics companies, distributors, and policymakers will have the opportunity to use the findings from this evaluation to make well-informed choices pertaining to the implementation and enhancement of TMS within their respective operations.

**Keywords:** Logistics, Pharmaceutical products, Physical distribution, Real-time monitoring, Route optimization

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## Introduction

Healthcare is a critical sector and indicator for measuring the level of sustainable development because it aims at ensuring better well-being for the people. An essential part of healthcare is pharmaceutical products since it has the potential to increase the quality of life for people with a health problem. Pharmaceutical products have the potential to ensure better health and increase the quality of life for people with health problems (Maresova, Penhaker, Selamat & Kuca, 2015).

The pharmaceutical sector on a worldwide scale has seen substantial development in recent decades, primarily influenced by changes in consumer tastes, improvements in technology, and the expansion of international commerce. The increasing integration of economies and pharmaceutical systems across nations has underscored the need to effectively transport and distribute packaged commodities, particularly drugs and medical supplies, to safeguard human health, maintain quality standards, and sustain economic viability (Pungchompoo & Sopadang, 2015). In the last decades, there have been significant changes in the global pharmaceutical distribution industry (Kitayama, Takanokura, Ogiya, Eksan & Ali, 2018). The phenomenon of globalization, along with the developments in technology, has facilitated the expansion of commercial links between nations. As a result, sophisticated supply chains have emerged, connecting producers and consumers across different continents (Kitayama, Takanokura, Ogiya, Eksan & Ali, 2018).

In Nigeria, the pharmaceutical industry holds significant potential for growth, with an anticipated market value of approximately US\$40 billion over the next decade (Okoduwa et al., 2025; Lartey et al., 2018). The sector is vital to the country's healthcare system and economic development, accounting for about 60% of drug manufacturing within the ECOWAS sub-region (Okoduwa et al., 2025). Despite this promise, Nigerian pharmaceutical firms, particularly small and medium enterprises (SMEs), face considerable logistical challenges, including fragmented distribution networks, inadequate storage facilities, and suboptimal inventory management (Obukohwo, Olele & Buzugbe, 2018; Isola & Mesagan, 2016). These issues have contributed to the inefficiencies that hinder growth and competitiveness, with pharmaceutical imports exceeding \$1.45 billion in 2019 (Omoush, 2020).

The pharmaceutical industry, once confined to industrialized countries, has increasingly expanded into developing economies, resulting in the establishment of intricate distribution networks. The intricacy is further compounded by the divergent standards, legislation, and customer preferences seen in various nations (Isola & Mesagan, 2016). The transportation of pharmaceuticals across countries serves as a representative example of the broader global phenomena, shedding light on the inherent constraints and possibilities associated with international pharmaceutical commerce (Jaturat, Jaturat, Tonsakun-Aree & Deelert, 2022). The pharmaceutical sector has seen substantial evolution over its history. Developing

countries have emerged as a significant participant in the global pharmaceutical industry because of their abundant biodiversity and favorable climatic conditions (Morgon, 2015).

The advantageous geographical positioning and notable progress in pharmaceutical technology have significantly enhanced its stand within the sector. The research aimed to provide insights into the expansion of the business and the difficulties encountered by its labor force. Developing nations are internationally renowned for their extensive assortment of pharmaceutical items (Morgon, 2015; Lawrence, 2010). The developing nations engage in the exportation of a wide range of pharmaceuticals. The pharmaceutical industry in Nigeria is oligopolistic, it is difficult to enter the market and the smaller ones are usually acquired by large companies. The pharmaceutical industry in Nigeria has headroom for growth and can potentially be \$4 billion in the next 10 years (Ugoji, 2017). The industry entails the discovery, development, production, and marketing of drugs, medications, and medical devices. It also deals with the distribution of pharmaceutical products involves the procurement, storage, and delivery of drugs to retailers and end users (Laurell, 2015).

The Nigerian market, characterized by its strong economic performance and substantial consumer demand, offers significant opportunities for exporters of pharmaceutical products. The nation's prioritization of quality and safety requirements renders it a market that presents both challenges and rewards for overseas exporters. Nigerian customers are renowned for their preferences (Okoduwa et al., 2025). The increasing focus on health and well-being has led to a growing need for pharmaceutical products that possess medicinal value and provide comfort to consumers (Kikuchi & Yamao, 2014). The dynamic nature of consumer trends in Nigeria possess both advantageous prospects and obstacles for exporters, underscoring the imperative need for a comprehensive comprehension of market dynamics and consumer conduct (Singh & Lillrank, 2015).

The effective allocation of pharmaceutical products presents not only a complex logistical obstacle but also a critical socio-economic need (Agustina, Lee & Piplani, 2014). The success of these distribution networks has ramifications that extend beyond the realm of trade. The phenomenon under consideration influences the state of pharmaceutical security and guarantees the provision of high-quality products to end-users (Sugimoto et al., 2022). Furthermore, considering the stringent regulations and rigorous standards pertaining to the quality and safety of pharmaceutical products in Nigeria, the need for efficient transportation infrastructure becomes even more paramount.

The importance of effective distribution of pharmaceuticals extends to several aspects of society. From an economic standpoint, this phenomenon has the potential to stimulate employment growth, provide higher profits for producers, and foster

competitive pricing dynamics for consumers. From a sociocultural perspective, it enables the transmission of culinary traditions, fostering cultural comprehension and admiration. The trade for pharmaceutical products in Nigeria involved, underscoring the need for ongoing research, technical advancements, and governmental backing to strengthen and maintain efficient distribution. In recent years, there has been a growing focus on the significance of Transportation Management Systems (TMS) within the pharmaceutical distribution sector.

Numerous academic studies have examined the intricacies of TMS, highlighting its potential to improve logistical operations, reduce costs, and maintain product quality. Crainic et al. (2004) conducted research that focused on investigating the advancements in TMS technology and its possible implications for densely populated urban areas. The authors emphasized the need to use real-time monitoring, route optimization, and automated documentation as means to enhance the efficiency of distribution systems.

Furthermore, the complex dynamics of trade in Nigeria have been the subject of academic investigation. Giannakourou and Taoukis (2003) conducted a comprehensive investigation on the use of a distribution management system using Time-Temperature Indicators (TTIs). The researchers put considerable importance on the unique logistical and regulatory challenges experienced within this trade relationship, emphasizing the need for advanced TMS solutions that are specifically tailored to meet these specific requirements. Arora et al. (2023) conducted a study to identify the prevailing challenges within the food supply chain in India. Moreover, the managerial problems encountered by the sector were examined by Akkerman et al. (2010), with a specific emphasis on quality, safety, and sustainability within the realm of food distribution.

Kumar et al. (2020) highlighted the difficulties presented by state/phase transitions, ice recrystallization, and alterations in quality that frozen foods experience when exposed to swings in temperature. The existing scholarly literature has made progress in examining the difficulties associated with the distribution of food. However, there is still a notable deficiency in comprehending the significance of modern TMS within this specific domain. For example, previous research conducted by Bedane et al. (2018) and Zhang et al. (2021) has examined the technical elements associated with the thawing of food items using radio frequency systems. However, investigating the integration of these technologies with TMS remains relatively unexplored in the existing literature.

Similarly, Ambrosino and Sciomachen (2007) examined an issue pertaining to the distribution network of food. However, their study did not focus on pharmaceuticals in Nigeria or the possible advantages associated with modern TMS. Moreover, while Llave and Erdogan (2022) briefly discussed the advancements in radio frequency processing, their study did not extensively explore the integration of these

processes with transcranial magnetic stimulation (TMS) to boost distribution. This observation highlights a notable gap in scholarly investigation about the integration of modern TMS with developing technologies and processes to enhance the efficiency of pharmaceutical distribution.

This study gap is particularly evident within the Nigerian context. Although the difficulties are recognized, there is a notable lack of extensive study that specifically examines the role of modern TMS in tackling these challenges within Nigeria. This study aims to examine the impact of TMS on the transportation of pharmaceutical products in Nigeria and identify possible benefits and possible drawbacks. The specific objectives are to:

- Examine the dynamics at which TMS is developed for distributing pharmaceutical products in Nigeria and;
- Explore the advantages and challenges of TMS.

This study adds to the current knowledge base by providing a concentrated analysis of the pharmaceutical product distribution in Nigeria, using modern TMS as a framework for investigation. The originality of this study is in its ability to address a significant research vacuum, offering practical and valuable insights for relevant stakeholders. Furthermore, it establishes a precedent for conducting similar studies in other international commerce corridors. Additionally, the study highlights the significance of modern TMS in improving the efficiency and effectiveness of this distribution network. The originality of this study is in its particular emphasis on Nigeria and its thorough investigation of the possibilities of TMS within this specific environment.

### **Theoretical Framework**

This study dwells on the innovation diffusion theory, and explained below:

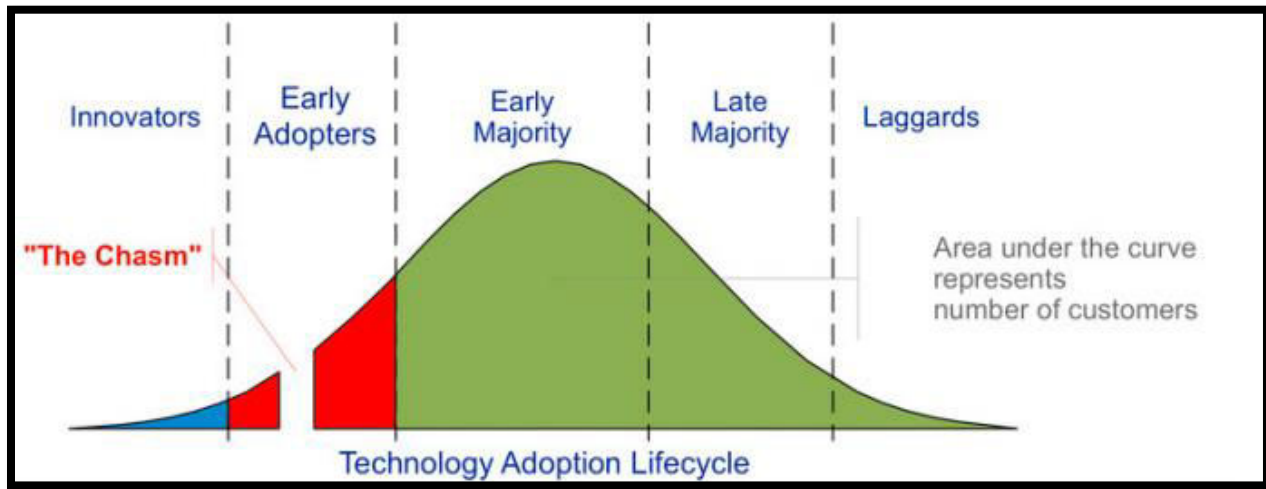
#### **Innovation Diffusion Theory**

This theory helps understand the client reception of various advancements in target populaces. Bowersox and Patricia (1995) observed five adopters who take on the innovation/development in diffusion into the social system. These five types of people are differentiated based on the time dimension. The innovators are readily willing to imbibe new ideas and products, while laggards are skeptical about innovations. Pedersen (2005) categorized every one of the adopters into five classifications. Pedersen went similar to relegating exact notional rates for each fragment (See Figure 1).

- Innovators: 2.5%
- Early Adopters: 13.5%
- Early majority: 34%

- Late majority 34%
- Laggards 16%.

However, the "20:60:20 Rule" is a good all-purpose rule of thumb (Closs, Morgan & Anand, 2005). Gonzalez (2005) argued a chasm between the early adopters of the innovation and the early majority. Moore stated that these two gatherings have different assumptions altogether, and he endeavors to investigate those distinctions and propose methods to cross the "gap effectively." His exploration recommends that advancements that prevail among trendsetters or early adopters might come up short among the early adopters part or late adopters part, assuming that the development needs qualities enticement for these gatherings (Herjanto et al., 2021). Moore guarantees that the gorge - the various necessities of the early majority compared to early adopters - needs to be bridged if an innovation will be successful in the mass market. Moore describes the typical delay that accompanies diffusion of innovation, following an initial period of rapid uptake (Caplice & Yossi, 2003).



**Figure 1:** Technology adoption life cycle

**Source:** Kumar and Kumar (2019)

### Methodology

This study employs a narrative form of the literature review method. A narrative review is a kind of literature review that offers a detailed examination of a specific subject, including current literature without adhering to the rigorous systematic methodology used in systematic reviews. The primary objective of a narrative review is to systematically analyze, and consolidate existing literature pertaining to a certain issue (Adeniran & Tayo-Ladega, 2024). In this kind of review, the author's knowledge and discernment are often integrated (Ferrari, 2015). Given their expansive nature, comprehensive reviews give valuable perspectives on the



development of a particular discipline, offering a larger perspective and shedding light on aspects that may be disregarded in more specialized analyses.

### **Criteria for Selecting Sources and Literature**

The evaluation included a wide array of sources, such as peer-reviewed journals, industry reports, and government publications, to provide a thorough and complete analysis of the subject matter. The main emphasis was placed on publications during the last decade, so assuring the pertinence and contemporaneity of the content.

### **Inclusion and exclusion criteria**

To establish uniformity and reach a wide audience, only articles that were published in the English language were taken into consideration. The study focused on research that particularly examined the distribution of pharmaceutical in Nigeria, to ensure its pertinence to the issue. The review included articles that specifically addressed the involvement of Transportation Management Systems in the distribution of pharmaceutical in Nigeria, hence assuring the study's concentration and comprehensiveness.

### **Data Extraction and Analysis**

A methodical strategy was used to gather pertinent material from each source, including essential discoveries, methodology, and conclusions. Although there was no use of dedicated software for data extraction, conventional data management tools such as EndNote and Mendeley were utilized to systematically arrange, classify, and evaluate the collected information. The data that was retrieved through a thorough organization process, whereby it was categorized according to several themes or subjects of significance. These themes or topics included obstacles that are encountered in the distribution of pharmaceuticals, advantages associated with TMS, and the inclusion of case studies. Furthermore, a comprehensive methodology was used to gain insights into the progression of the discipline throughout history, organizing the data in a systematic manner based on chronological, geographical, and thematic criteria.

### **Quality Assessment**

The assessment of source quality was conducted by considering a variety of parameters. The factors taken into consideration included the pertinence of the research to the subject matter, the meticulousness of the technique used, the standing of the journal in which the study was disseminated, and the proficiency and connections of the writers (Isola&Mesagan, 2016). The use of the SANRA scale, a specialized instrument developed for the purpose of evaluating the quality of narrative review articles, was applied to maintain a standardized assessment across

all sources (Obukohwo, Olele&Buzugbe, 2018). The identification of possible biases has significant importance in the context of any review. To tackle this issue, a thorough search technique was implemented to include a broad spectrum of scholarly literature. The review diligently acknowledged possible conflicts of interest present in the papers and was cautious in identifying any potential publishing biases.

### **Synthesis of Findings**

The researchers used a theme synthesis technique. The process included the identification and analysis of themes and patterns that arose from the literature. Through the process of comparing and contrasting facts derived from many sources, a full grasp of the issue was developed. Patterns and trends were detected by conducting a comparative analysis of the data derived from various investigations. The use of mind-mapping and matrix approaches facilitated the visual representation and comparative analysis of data from various sources. The researchers engaged in a comprehensive analysis of the data, focusing on significant observations, inconsistencies, and paradoxes. These were examined within the framework of existing scholarly works, fostering a comprehensive comprehension of the subject matter.

### **Challenges in Pharmaceutical Distribution**

1. **Temperature maintenance:** Ensuring optimal temperature control is of paramount importance to retain the integrity, flavor, and nutritional composition of pharmaceutical products. Certain items need precise temperature ranges to maintain their freshness throughout the process of transportation (Okoduwa et al., 2025). Temperature fluctuations have the potential to result in spoiling, crystallization, and reduction in nutritional content. Inconsistencies of this kind have the potential to undermine the overall quality of the product, making it unfit for consumption and resulting in economic ramifications (Obukohwo, Olele&Buzugbe, 2018). Maintaining an uninterrupted cold chain, spanning from the manufacturer to the end customer, is a multifaceted undertaking. The process entails the synchronization of several parties, such as producers, transporters, and retailers, and necessitates the use of advanced technology and infrastructure (Okoduwa et al., 2025).
2. **Regulatory and Customs Barriers:** Nigeria has rigorous controls pertaining to the importation of pharmaceutical products. The purpose of these restrictions is to safeguard the well-being and standard of imported goods, hence safeguarding customers from possible hazards to their health (Omoush, 2020). Exporters are required to provide comprehensive paperwork,



including precise product specifications, certificates of origin, and certifications pertaining to health and safety. The presence of any inconsistencies in paperwork has the potential to result in delays or rejections throughout the process of customs clearance. Customs processes may be lengthy process, particularly in cases where errors in documents arise or when further inspections become necessary. It is important for exporters to possess knowledge about these disparities and guarantee adherence to mitigate possible trade impediments (Okoduwa et al., 2025).

3. **Logistical and Infrastructural Challenges:** The transport sector has hurdles due to the geographical distance and diverse climate conditions that exist in Nigeria. It is of utmost importance to maintain ideal temperatures for pharmaceutical products throughout transportation, particularly in warmer months. Although the nation has made significant progress in building infrastructures, there are still constraints, particularly in geographically isolated regions. The challenges include deficiencies in road networks, constraints in storage facilities, and insufficiencies in chilled transit choices. The maintenance of the cold chain necessitates the establishment of efficient coordination among producers, carriers, and retailers. According to Okoduwa et al. (2025), the occurrence of communication or coordination breakdowns may result in both delays and significant losses.
4. **Economic Considerations:** The cost structure of pharmaceutical products may be greatly influenced by variations in currency exchange rates (Lartey et al., 2018). According to Obukohwo, Olele and Buzugbe (2018), the presence of a variable exchange rate might introduce uncertainty in profits, posing difficulties for wholesalers and retailers in establishing competitive pricing strategies and sustaining profitability. The possible impact on consumer demand may arise as a result of passing on these supplementary expenses. Additionally, the implementation of abrupt modifications in trade policy has the potential to impose additional expenses or obstacles, impacting the overall dynamics of trade (Lartey et al., 2018). The Nigerian market is renowned for its discriminating customer base that has a strong preference for items of superior quality.
5. **Technological Limitations:** Although transportation management systems have seen significant advancements throughout time, they continue to exhibit certain constraints pertaining to real-time tracking, interaction with other systems, and scalability. The aforementioned constraints have the potential to impact the effectiveness and dependability of the distribution procedure (Okoduwa et al., 2025). The implementation of novel technology across the supply chain, particularly in a transnational setting, presents inherent difficulties. According to Omoush (2020), the disparities in technical

infrastructure, standards, and practices in Nigeria may provide obstacles to integration. Despite the progress made in technology, there are still some elements of the distribution process for pharmaceuticals that continue to depend on human procedures. The presence of these factors might potentially lead to inefficiencies, mistakes, and delays, particularly in situations involving intricate paperwork and regulatory obligations (Omoush, 2020).

6. **Market Dynamics and Consumer Preferences:** The phenomenon of globalization has resulted in the rapid transformation of consumer preferences. To adapt product offers and marketing tactics, it is essential to possess up-to-date market knowledge (Obukohwo, Olele&Buzugbe, 2018). Fluctuations in demand for certain pharmaceutical items might occur as a result of seasonal fluctuations, including factors such as festivals or alterations in weather conditions. To maintain optimal inventory levels and streamline distribution processes, distributors must proactively anticipate these swings. A comprehensive comprehension of Nigerian consumer behavior and preferences is necessary.
7. **Environmental and Sustainability Concerns:** The carbon emissions associated with the transportation of pharmaceutical products, particularly when transported over extended distances, are a significant environmental concern (Lartey et al., 2018). Cold storage facilities also have notable energy consumption, which gives rise to environmental problems (Omoush, 2020). The implementation of sustainable practices in the pharmaceutical distribution chain presents obstacles due to the energy-intensive processes involved in cold storage and transportation (Obukohwo, Olele&Buzugbe, 2018).
8. **Quality Control and Assurance:** Ensuring consistent quality across multiple batches is of utmost importance due to the fragile nature of some pharmaceutical products. Stringent quality control methods are necessary across the whole supply chain, starting from the sourcing stage and extending to the point of sale (Omoush, 2020). The transportation process in Nigeria is characterized by considerable distance, posing difficulties in ensuring the preservation of product quality. This challenge is particularly pronounced due to the temperature-sensitive nature of pharmaceutical products (Obukohwo, Olele&Buzugbe, 2018). Nigerian customers are renowned for their discerning preferences with regard to the quality of pharmaceuticals. The expeditious and efficient resolution of issues and comments is of paramount importance in maintaining confidence and safeguarding brand reputation (Lartey et al., 2018).

## **Overview of Advanced Transportation Management Systems**

Advanced transportation management system (TMS) refers to a complete solution that has been specifically developed to enhance the efficiency and effectiveness of an organization's transportation and logistics operations (Stefansson & Lumsden, 2009). The system incorporates a range of capabilities, using contemporary technology to facilitate the efficient, economical, and punctual transportation of commodities (Tien, Bien, Tien & Abstract, 2019). Advanced TMSs include a range of features including real-time tracking, route optimization, automated documentation, and interaction with other corporate systems. According to AminNaseri (2018), these characteristics differentiate them from conventional systems that may exhibit more reliance on manual processes and lack integration.

## **Historical Overview of Transportation Management Systems**

In 2005, the market for supply chain the executive's applications developed by three percent with gauges proposing the development of seven percent and five percent in 2006 and 2007, separately (Sattayathamrongthiana & Vanpetch, 2022; Bowling, 2006). The overall market for production supply chain innovations at US\$5.51 billion of every 2005 with an expected accumulated yearly development pace of 8.6 percent throughout the following five years, taking the market to more than \$8.30 billion out of 2010 (Group, ARC Advisory, 2005; 2006).

The field of TMSs has experienced notable progress, evolving from basic manual systems primarily employed for scheduling and routing functions to sophisticated platforms that harness the potential of data analytics, artificial intelligence, and cloud computing. The transition from manual to automated systems has been driven by the increasing complexity of global supply chains and the need for the real-time data and operational efficiency (Hayaloglu, 2015). Technological advancements and the growing need for prompt supply have played a significant role in expediting the aforementioned transformation (Singh et al., 2022).

Transportation management systems are information technologies used to plan, optimize, and execute transportation operations (Singh, 2021). A TMS can facilitate transportation management activities that take place before, during, and after the transportation movement by optimizing freight flows among multiple facilities, tracking freight in transit, and managing the freight payment process (Coyle, Bardi & Langley, 2003) (See Figure 2).

ARC appraises the overall market for transportation management system will develop by 6.4 percent every year through 2009, coming to \$1.24 billion out of 2009 (Autry et al., 2005). From 2019 through 2025, the Transportation management system (TMS) market is expected to enlarge to \$4.88 billion, mirroring an accumulated yearly development pace of 15.1% (Sattayathamrongthiana & Vanpetch, 2022). Adoption rates are also increasing as companies turn to third-party vendors to tap into the value of a cloud-based platform. These third-party companies include



AlShalfan, 2021). Advanced TMSs have the capability to automate documentation procedures. This automation feature not only enhances accuracy but also minimizes the likelihood of human errors. Additionally, it facilitates compliance with international trade standards, hence expediting the whole process. According to Amin-Naseri (2018), advanced TMSs provide sophisticated communication capabilities that improve coordination among many stakeholders throughout the supply chain, hence facilitating more efficient operational processes.

### **Components of Advanced Transport Management System**

The hardware components of advanced TMS systems include several elements that are essential for the proper functioning of the technology. This encompasses the devices and equipment that are required for the operation and optimization of the TMS. The provided text offers many examples.

- **Sensors:** Sensors are used for the purpose of detecting and monitoring diverse factors during the process of transportation.
- **GPS devices:** These are used for real-time tracking and position monitoring.
- **Temperature monitors:** Temperature monitors are a crucial component in the transportation of pharmaceutical products, since they play a vital role in ensuring that the proper temperature is consistently maintained (Hadi et al., 2008).
- **Route planning:** This involves the optimization of routes to enhance efficiency and speed.
- Within the domain of TMS, many components assume crucial responsibilities. Software, which includes platforms and applications, serves as the fundamental infrastructure that facilitates a wide range of capabilities within TMS. The management of inventory is of utmost importance, since it entails the thorough monitoring and replenishment of stock utilizing systematic approaches. According to Jayakrishnan et al. (1994), data analytics refers to the systematic examination and interpretation of data to derive useful insights and enable significant transformations.

### **Integration with Other Technological Solutions**

The tremendous improvements in technology have had a considerable impact on the present era of logistics and supply chain management. The integration of advanced TMS with other developing technologies has played a pivotal role in facilitating this shift. For example, the IoT is a network of interconnected devices that can collect and exchange data. By integrating IoT with TMS, real-time monitoring of shipments becomes possible (Isola&Mesagan, 2016). Artificial intelligence (AI) enables the integration of predictive analytics into TMS (Sharma, 2021). Blockchain, an

innovative kind of distributed ledger technology, guarantees the transparent and secure recording of each transaction (Okoduwa et al., 2025).

### **Future Prospects and Innovations**

The transportation management landscape is continuously evolving, driven by technological advancements and the ever-changing demands of global trade. As the pharmaceutical distribution industry in Nigeria seeks to optimize its operations, understanding the future trends and innovations in TMS becomes crucial.

- **Emerging Trends in transportation management technology:** The integration of blockchain technology with TMS is gaining traction. Blockchain can provide a transparent and tamper-proof record of all transactions, ensuring trust and accountability in the supply chain (Isola&Mesagan, 2016). The rise of Intelligent Total Transportation Management Systems tailored for smart cities is another notable trend. These systems leverage a combination of data analytics, IoTs, and AI to optimize urban transportation, which can be beneficial for the timely distribution of pharmaceuticals (Lartey et al., 2018).
- **Potential innovations on the horizon:** There is a growing interest in creating autonomic transportation management systems that can cater to specific needs, such as ensuring the optimal conditions for transporting specialized pharmaceutical or medical supplies. With the increasing emphasis on sustainability, there's a push towards developing TMS that are eco-friendly, reducing the carbon footprint of transportation activities (Okoduwa et al., 2025).

### **Implications for the Pharmaceutical Distribution Industry**

The incorporation of these advanced technologies has the potential to result in substantial financial savings; decreased losses caused by spoilage, and improved customer satisfaction as a result of punctual delivery. The increasing consumer demand for sustainable and ethically sourced goods presents an opportunity for the pharmaceutical sector to use advanced TMS as a means to demonstrate their dedication to sustainability. This strategic approach has the potential to confer a competitive edge within the Nigerian market.

- **Improved Route Optimization:** The use of advanced TMS has significantly transformed the logistics of transporting various commodities across different geographical locations. Route optimization is considered to be a very notable development in this particular field (Woodburn, 2013). Advanced TMS uses intricate algorithms that take into account several variables, including traffic conditions, weather patterns, road quality, and distance, to determine the optimal route for transportation. The algorithms in question have a dynamic



nature, since they undergo continual updates in real-time. This allows them to adapt the path in response to evolving circumstances. According to Isola and Mesagan (2016), cars might potentially prolong their lifetime by minimizing exposure to busy locations or roads of suboptimal condition, hence reducing wear and tear. Zhou and Wang (2019) conducted research that emphasized the impact of route optimization on fuel consumption reduction, specifically in the context of a fleet of trucks engaged in the transportation of commodities. The study revealed a notable 20% decrease in fuel consumption as a result of using route optimization strategies.

- Real-time Monitoring and Temperature Control:** Ensuring optimal temperature control is important in the effective distribution of pharmaceutical products. Any departure from the established standards and procedures has the potential to result in spoiling and a decline in the quality of the product. To preserve their quality, pharmaceutical items need adherence to a certain temperature range. According to Obukohwo, Olele and Buzugbe (2018), the use of continuous monitoring guarantees the constant maintenance of this range throughout the transit process. The integration of advanced TMS with temperature sensors strategically positioned inside transportation vehicles ensures smooth and efficient operation. The sensors provide data in real-time to the TMS, enabling it to make appropriate modifications, such as adjusting the interior temperature of the vehicle or recommending a human intervention point (Obukohwo, Olele&Buzugbe, 2018).
- Automated Documentation and Regulatory Compliance:** With the use of advanced TMS, the complicated documentation and regulatory procedures associated with distributing pharmaceutical products are simplified and automated. These technologies eliminate the need for human data input, optimize documentation processes, and lower the possibility of mistakes. By connecting regulatory databases for real-time updates, they also guarantee adherence to carriage and safety laws in the nation. Because of this, computerized documentation systems have sped up the customs clearance procedure and reduced mistakes, which has shortened transit times and eliminated the possibility of transit delays.
- Enhanced Communication between Stakeholders:** Effective communication between many stakeholders is essential for the efficient delivery of pharmaceutical products, and TMS capabilities and platforms make this possible. With integrated communication capabilities like alerts, notifications,

and message systems, modern TMS devices guarantee constant contact between producers, transporters, and merchants. Effective decision-making is made possible through real-time communication, especially when there is a need for fast reactions, which results in optimal and timely delivery. By minimizing miscommunication, cutting down on delays, and streamlining the distribution process, effective communication techniques guarantee that all parties involved have access to the same information.

- **Cost Savings and Increased Profitability:** Significant economic gains have been realized by the logistics and distribution sector as a result of the implementation of advanced TMS. Superior route planning capabilities offered by advanced TMS lead to instantaneous gains in fuel economy. Cost savings are generated through more efficient procedures since there is less waste from spoiling or delays. Woodburn (2013) provide an example of this, highlighting the financial benefits of logistics operations that are enhanced. Reducing waste and guaranteeing effective operations were highlighted in the report. A significant financial outlay may be necessary for the early phase of advanced TMS. All the same, the possibility of sustained cost savings and improved efficiency in operations often results in a positive return on investment (ROI). Integrating logistics and overall cost analysis may result in significant increases in profitability. This emphasizes how important it is to figure out how adopting cutting-edge technology may affect ROI. Utilizing advanced TMS may not only result in immediate cost savings but also long-term financial benefits. Optimizing operating procedures, cutting costs, and enhancing customer happiness may increase revenue and strengthen customer loyalty, which will increase profitability in the long run.
- **Flexibility and Scalability:** Advanced TMS devices have been specifically engineered to possess a high degree of adaptability. Organizations possess the ability to promptly adapt to fluctuations in market demand, alterations in regulatory frameworks, and many other external influences. The capacity to adapt enables firms to rapidly adjust to changes, so maintaining the continuity and efficiency of their operations. Okoduwo et al. (2025) highlighted the crucial function of flexibility within logistics systems. Scalability is a prominent characteristic of advanced TMS. Whether a firm is experiencing growth or contraction in its operations as a result of seasonal demands, the TMS has the capability to adjust its capacity appropriately. The scalability of a business's operations guarantees that excessive investments are not made during periods of low demand, while enough investments are made during

periods of high demand. Many enterprises have effectively expanded their operations by using innovative TMS.

- **Enhanced Customer Satisfaction:** Advanced TMS are of significant importance in the improvement of customer satisfaction, especially within the highly competitive domain of pharmaceutical delivery. The company employs real-time monitoring and predictive analytics to guarantee punctual and precise delivery, often surpassing client expectations. The adherence to timeliness not only fulfills but exceeds the expectations of customers, resulting in heightened levels of satisfaction. The maintenance of product quality via timely delivery in pharmaceutical distribution contributes to the overall satisfaction of customers. Furthermore, the use of TMS, in conjunction with temperature monitoring systems, effectively maintains the integrity of products throughout the transportation process, hence cultivating customer confidence. The establishment of trust ultimately fosters brand loyalty, which in turn leads to the repetition of purchases and the generation of good recommendations. Moreover, TMS devices are equipped with feedback mechanisms that effectively capture and promptly resolve consumer issues in real-time.

## Conclusion

The incorporation of advanced Transportation Management Systems (TMS) has brought out a new period characterized by enhanced effectiveness, sustainability, and profitability in the transportation of pharmaceutical products in Nigeria. This study has undertaken an examination of the many effects of TMS on the pharmaceutical distribution sector, therefore elucidating its significant ramifications. The use of TMS algorithms for the purpose of optimizing routes has not only resulted in substantial reductions in fuel consumption, but has also enhanced the efficiency of the delivery process, leading to decreased instances of delays and extended life-spans of vehicles. The integration of temperature sensors with TMS has enabled real-time monitoring and temperature management, therefore guaranteed the maintenance of product quality and mitigated the potential for spoiling.

The use of automated documentation and regulatory compliance measures has resulted in the simplification of intricate paperwork, a decrease in mistakes, and an acceleration of customs clearance processes. These advancements have ultimately facilitated more efficient transit times. The use of TMS tools and platforms has resulted in increased coordination and decision-making among stakeholders, leading to enhanced communication and eventually benefitting all parties involved. The aforementioned benefits result in significant reductions in costs, enhanced profitability, and enduring financial gains. The deployment of advanced TMS is

accompanied by a clear return on investment (ROI), which is shown not only via decreased operating expenses but also through enhanced customer satisfaction, resulting in increased sales and brand loyalty.

The features of flexibility and scalability are of utmost importance in contemporary TMS, as they enable firms to promptly adjust to dynamic market situations and evolving needs. The capacity to effectively adapt to changes in demand, whether via the expansion or contraction of operations, is crucial for ensuring long-term viability and advancement. The use of advanced Transportation Management Systems (TMS) with real-time monitoring and predictive analytics capabilities has significantly enhanced customer satisfaction. The establishment of trust and brand loyalty among consumers has been facilitated by punctual delivery, guarantee of product quality, and rapid resolution of issues, therefore establishing enduring connections. One noteworthy constraint of this study is its narrow geographical and industry-specific scope.

This study mainly focuses on the pharmaceutical distribution business specifically in Nigeria, which has geographical peculiarities and industry domination. Furthermore, the study mostly utilizes qualitative data and case studies, which may not provide a full quantitative evaluation of the exact effects of modern TMS. Furthermore, the study provides a brief overview of the installation of TMS but lacks a longitudinal analysis that would follow its development and changes over a period of time. In anticipation of future investigations, forthcoming research endeavors must prioritize the resolution of these constraints and endeavor to broaden the frontiers of understanding within this particular domain.

Conducting comparative studies across various sectors and countries has the potential to provide valuable insights into the transferability of TMS solutions and industry-specific best practices. Moreover, the integration of cutting-edge data analytics techniques, such as artificial intelligence and machine learning, within the field of TMS research has the potential to enhance predictive skills to a more advanced level. Examining the environmental consequences and sustainability dimensions of TMS, with a specific focus on carbon footprint reduction is in line with the increasing preoccupation with environmentally conscious logistics solutions. In addition, it is essential for research to thoroughly investigate the human factors and user experience aspects of adopting TMS, to guarantee its smooth integration and usage.

## Declaration

**Author contributions:** **AOA:** Conceptualization, Writing original draft, Introduction, Method, Editing; **GTA:** Writing, Editing, Discussions; **KO:** Resources, Visualization; **AAG:** Editing, Visualization; **OTO:** Editing, Visualization. The authors read and approved the final manuscript.

**Data availability:** Not applicable.

**Funding:** This research received no external funding.

**Acknowledgement:** The authors appreciate the editor and reviewers for adding valuable input to the manuscript.

**Ethics Approval and Consent to Participate:** Not applicable

**Informed Consent Statement:** Not applicable

**Consent to Publish:** Not applicable

**Availability of data and materials:** Not applicable

**Conflicts of Interest:** The author declares that there is no competing interest.

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